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Central Intelligence Agency

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Washington, D.C. 20505

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MEMORANDUM FOR
THROUGH:
FROM:

Director of Central Intelligence
DDCI 8/1/82
Robert M. Gates
Deputy Director for Intelligence

SUBJECT:

Production Enhancement Initiatives, FY '83-'84

REFERENCES:

- A) DCI Memo to Executive Director, dated 6 March 1982, same subject
- B) DCI Memo to DD/NFA, dated 8 October 1981, same subject

1. Given the Community-wide nature of the production enhancement program, John McMahon passed your recent inquiry about its status along to me for response (Reference A).

2. Your recollection about funding is accurate. Based on your memorandum of 8 October 1981 (Reference B), it was our understanding, that funding for new FY '83-'84 projects would be available, but that a revised list of proposals would be prepared for your review. It quickly became apparent, however that there simply was not enough time to develop a well thought out list of new proposals for you to review prior to submitting the FY 1983-1987 NFIP to OMB and the White House for review. Indeed, the IC Staff had already begun the building process. We recommended, therefore, even though funds could not at that point be accurately allocated to specific programs, that an adequate pool of unallocated funds be included high enough in the NFIP rankings to be protected. This would occur with the understanding that the specific allocations would be provided as soon as possible and, in any event, well in advance of the beginning of the FY '83 budget year. This recommendation was initially accepted by the IC Staff, but in the final review [redacted] and the DDCI agreed that the unallocated funding approach would be highly vulnerable to OMB and Congressional criticism and thereby jeopardize larger concerns. It was decided, therefore, not to request funding for new projects in FY 1983. Accordingly, a revised list of proposals for new initiatives was not prepared. You should understand, however, that there will be funding in FY '83-[redacted]-for production enhancement programs begun in FY '82. That is, no projects already begun will be aborted.

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3. After the review session with you last fall, a thorough review of the overall production enhancement program was initiated by the Intelligence Producers Council (formerly the Interagency Working Group on Intelligence Production). A report on this effort should be ready for you in a few weeks. If, after reviewing it, you decide that the production enhancement program should be continued, a list of new proposals will be prepared for your consideration. Those approved could then be included in an FY '83 budget ammendment or carried over for inclusion in the FY '84-'88 NFIP.



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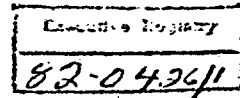
Robert M. Gates

Attachments:
as stated

cc: DDCI
Executive Director
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A

6 March 1982

MEMORANDUM FOR: Executive Director

FROM: Director of Central Intelligence

SUBJECT: National Foreign Intelligence Program Production Enhancement

1. I mentioned this to you the other day as something I didn't understand. I understood that I sent back the new production enhancement initiatives to see if we couldn't find what seemed to be more relevant ones. I wasn't aware that would curtail a funding.

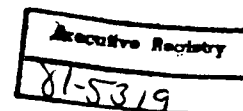
2. Let me know where all this stands, including what projects we have on hand that might be carried forward under this program. If some of them have been aborted because of a lapse in asking for funding I would like to know that too.

William J. Casey

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NFAC 64-23-81

8 October 1981

MEMORANDUM FOR: Deputy Director for National Foreign Assessment
FROM: Director of Central Intelligence
SUBJECT: Production Enhancement Initiatives for FY 83-84

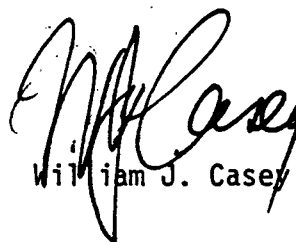
B

1. I have reviewed the proposed production enhancement initiatives and, as I mentioned to [redacted] do not believe that they are either important enough or concrete enough to justify their cost. I am willing to spend [redacted] for production enhancement initiatives if a group of better proposals can be developed. I think the community working group should go back to the drawing board to do this. I would think that proposals can be developed that expand the frontiers of our production and analysis in areas recently identified for priority work--e.g., technology transfer, instability, economic vulnerabilities, and so forth--and that would have wider usefulness and applicability.

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2. In any event, I want to look at this program very hard next year to see if it is worth the time involved in putting it together and the costs of the products. Because the current package is for FY 83, I think you have plenty of time to take another look at these initiatives.


William J. Casey

cc: Director, IC Staff

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